



## **Burwood East Special Developmental School**

### **CRITICAL INCIDENT PLAN**

At Burwood East Special Developmental School (BESDS), we consider the health, safety and wellbeing of all children and young people to be our highest priority. We strive to ensure the safety and wellbeing of children and young people at our school at all times.

## **1. RESPONDING TO A TRAUMATIC OR CRITICAL INCIDENT IN WHICH THE SCHOOL IS INVOLVED**

Burwood East Special Developmental School (BESDS) may become directly or indirectly involved in a tragic or traumatic event.

The incident may involve loss of life, serious injury or emotional disturbance. The incident may occur in the school environment or outside. It may involve staff, students or those close to them. The network of those involved in a traumatic event can be wide, especially if it directly involves the school. Feelings of grief and loss can continue over long periods of time.

Counselling should be provided for all those who need it. This may include many who do not seem to be closely connected to the event or the individuals involved. The school may be in a position to help grieving families at difficult times, e.g. through the school's participation in the funeral service.

While school should operate as normally as possible, some degree of flexibility should exist.

It is essential that people are given clear, accurate information at all times. It is essential that a Critical Incident Recovery Team be formed to manage the short and long term effects.

## **2. ACTION TO BE TAKEN AS A RESULT OF A TRAGIC/TRAUMATIC EVENT WHICH INVOLVES THE SCHOOL**

**2.1** Incidents vary in complexity. These guidelines provide a framework for action and would not necessarily be followed in all cases.

**2.2** However, the following 4 principles must be followed:

1. provide clear, accurate information
2. describe the actions to be followed
3. provide help for all affected
4. maintain a normal school program as close as possible

**2.3** Obtain accurate information. Deal only with substantiated facts.

**2.4** As soon as possible inform staff, especially those most directly involved. Inform close friends and family individually. Allow questions and discussion as they arise. Dispel rumours.

**2.5** Appoint a skilled Critical Incident Recovery Team to assist in the management of the incident. The team may include staff members, psychologists, counsellors, external DET personnel, support agencies etc.

The size and composition of the team will be related to the nature of the incident. Distribute names of the Critical Incident Recovery Team members, and inform others of the role of the team.

- 2.6 As soon as possible provide information to the community as to what has happened, and what is being done.
- 2.7 Appoint a skilled Critical Incident Recovery Team member to respond to media enquiries. A written press release may be useful. If necessary, protect others from contact with the media. Advice regarding this may be obtained from the DET Emergency Communications Centre and the DET Media Unit.
- 2.8 Establish an open line of contact with the family or families directly involved.
- 2.9 Provide out of school hours contact if necessary. This could be as simple as circulating the Principal's telephone number. In more complex situations it may mean maintaining telephone contact at the school.
- 2.10 Continue contact with the family to identify their expectations of the school, e.g. student participation in funeral or memorial service.
- 2.11 Try to identify those most likely to need help, e.g. classmates, teacher, special friends. Some students not directly affected may become distressed.
- 2.12 Ensure that counselling help is available. Contact the Regional Office and/or DET if necessary. All emergency or criminal activity, in which the safety or well-being of staff or students is at risk, or where there is a threat to property, must be reported immediately to the Department's 24 hour Emergency and Security Management Branch on **(03) 9589 6266**.
- 2.13 Continue to keep staff, students and parents informed, especially about what has happened and what the school is doing about it.
- 2.14 As appropriate let students know what has happened and what the school is doing about it. A follow up letter home is important.
- 2.15 Provide counselling services for all. Ensure that there are suitable places in which this can take place. Be prepared to modify the timetable and other arrangements so that people are free to make use of available help.
- 2.16 The class teacher may be the person to whom students first turn for help.
- 2.17 Children wishing to attend funerals should do so in the company of their parents. Provide meaningful participation for those not actually attending the service.
- 2.18 Continue normal routines at school but acknowledge the effect of tragedy on the school community. Be flexible with those in need of help. Be aware that many people may be deeply affected, e.g. an event may cause a person to recall some traumatic event involving them in the past. The anniversary may also be a difficult time.
- 2.19 Maintain links with the family. The school and family may wish to develop a memorial garden, erect a memorial plaque, or display a photo in a prominent position in the school.

- 2.20** Be sensitive to staff and student's needs over a period of time.

## **LINKS AND APPENDICES (including processes related to this policy)**

Links which are connected with this policy are:

- [DET Emergency Management Planning](#)
- [Emergency and Critical Incident](#)

Appendices which are connected with this policy are:

- Appendix A: Critical Incident Recovery Plan (CIRP)
- Appendix B: Critical or Traumatic Incident Plan – First 24 hour Short Term Tasks
- Appendix C: Emergency Message Record Form – Template

## **3. EVALUATION**

Evaluation of the Plans will follow any critical incident at the school.

This policy was last updated in December 2018 and is scheduled for review in December 2021.

## Appendix A

# Critical Incident Recovery Plan (CIRP)

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### Responsibilities and Procedures

#### 1. PLAN STATEMENT

This Plan is an integral part of the Emergency Management processes of the school.

#### 2. IMPLEMENTATION

2.1 The Recovery Team will be responsible for coordinating and implementing the Plan (refer to 4.3 for the composition of the team).

**It will need to consider:**

- establishing the facts as soon as possible
- developing an action plan of short, medium and long term tasks
- contact with the Department of Education and Training (DET)
- liaising with external bodies including the media
- communicating with the whole staff as soon as possible
- meeting with staff both as a whole and with individuals or groups for debriefing
- communicating with the student body
- meeting with students in groups or individually for debriefing
- contacting parents/guardians
- short term and long term counselling requirements for groups or individuals

The relevance of each of the above will depend on factors such as the nature and magnitude of the incident, the intensity of the impact on the School community and the number of people affected.

#### 3. DEBRIEFING

**Critical Incident Stress Debriefing has three components:**

1. initial discussion about feelings and an assessment of the intensity of the stress responses
2. detailed discussion of signs and symptoms of stress responses
3. closing stage - provides overview and information with referral to an outside agency if required

3.1 The Recovery Team will assist the Principal to facilitate the recovery of staff and students and those of the School community affected by the critical incident.

3.2.1 The debriefing meeting of the Recovery Team should include a mental health professional and one peer who were not involved in the incident.

- 3.2.2** The Recovery Team will decide the structure and composition of debriefing meetings; such meetings should be held within **eight hours** of the critical incident. These meetings will review the impressions and reactions of the persons involved during or following the incident.
- 3.3** Counselling support and referrals for students and their families will be provided initially by the Principal or their nominee and a Regional Guidance Officer.

## **4. REVIEW**

- 4.1** The Recovery Team will meet to review the implementation of the Critical Incident Recovery Plan within **seventy two (72) hours** of the critical incident.
- 4.2** As part of the Critical Incident Recovery Plan, the Principal will set up a Recovery Team at the beginning of each year.
- 4.3** Following a critical incident, the Principal will convene the Recovery Team as soon as possible.

### **The composition of the Recovery Team will be:**

- the Principal
  - the Assistant Principal
  - members of the Leadership Team
  - a member of the education support staff
  - family support co-ordinator
  - as necessary, psychologists, counsellors and DET personnel.
- 4.4** The Principal will convene the Recovery Team once each semester to review planning and strategies for the Critical Incident Recovery Plan.

## **5. EVALUATION**

Evaluation of the Plans will follow any critical incident at the school.

## Appendix B

# Critical or Traumatic Incident Plan – First 24 hour Short Term Tasks

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### Responsibilities and Procedures

#### 1. Emergency Record

##### *Record Information*

- nature of the incident
- location of the incident, number and names of persons involved
- name of the person reporting the incident
- time incident reported
- contact telephone number if away from school

##### *Verify all Details*

- confirm that the information given about the event is accurate

##### *Record the Incident*

- notify Regional Office : **1300 333 231**
- ensure emergency services have been called notify the Department's 24 hour Emergency Communications Centre on **(03) 9589 6266**

#### 2. Ensure students and staff are safe from harm or injury

- Assistant Principal and Leadership team cordon off any 'crisis' area and keep students away from there
- manage the grounds while staff are briefed and ensure media do not intrude
- ensure all very stressed students receive appropriate support
- ensure that students do not make calls out of school
- ensure the school continues as normally as possible

#### 3. Establish Critical Incident Recovery Team

##### **The composition of the Recovery Team will be:**

- the Principal
- the Assistant Principal
- members of the Leadership Team
- a member of the educational support staff
- family support co-ordinator
- as necessary, psychologists, counsellors and DET personnel.

#### 4. Allocate responsibilities

- emergency message register
- emergency contact list

- evacuation and assembly of staff and students
- cordon off area of 'crisis'
- establish a Support Team and Communications Centre to:
  - manage information and phone calls
  - coordinate media requests for information
  - provide information to parents arriving at school
  - coordinate routine school activities – maintain where practical
  - notify students (where appropriate), staff and ancillary about the emergency
  - notify parents first
  - establish a recovery room and supervisor for affected students
  - establish a waiting room for parents
  - inform School Council
  - inform School Community by newsletter
  - monitor School Community's reactions
  - liaise with outside agencies and emergency services
  - brief key personnel and review responses

#### **4.1 Recovery Room**

##### *Set Up Recovery Room*

- set up conference room
- screen windows
- have available pens, textas, paper, scissors, envelopes, tissues

##### *Appoint Recovery Room Supervisors*

- Assistant principal

##### *Recovery Room Supervisors' Responsibilities*

- keep calm
- monitor students for shock reactions, provide first aid if necessary
- keep a list of students attending the recovery room
- contact parents of students who remain in the recovery room and alert them to possible concerns

## **5. Informing Staff**

- provide teachers and ancillary staff with a brief outline of the incident
- restate to ensure that staff understand and it sinks in
- outline recovery management arrangements
- discuss procedures to be followed by staff during the day
- discuss the general procedures that Critical Incident Team will be following
- discuss guidelines for informing students and ways of answering questions from them
- give staff time to discuss this among themselves
- provide a brief factual outline to others in the community on a need to know basis
- inform staff as soon as possible about a serious emergency involving death or injury which occurs after hours, on the weekend or during the school holidays
- inform staff as soon as possible about arrangements for holding a brief meeting before informing students at the start of the next school day

- review with staff afterwards any issues and needs
- provide staff with contact numbers for counselling or support services for themselves

## 6. Informing Students

### *Principal or senior staff*

- contact the bereaved family or police to ascertain what information may be released within the school
- prepare a written factual statement, without graphic detail, for use as a reference by teachers when discussing the incident with students
- assist teachers to determine whether to tell students about the incident, depending on the nature of the incident.
- discuss with teachers who feel uncomfortable raising the event with students and arrange for support from another teacher or a member of the recovery team
- identify staff who may be too distraught to take classes and arrange replacements
- inform students soon after briefing staff
- ask teachers to mark a roll to identify who has been informed and who has not

### *Teachers*

- If it is necessary to communicate the incident to students seek advice from speech pathologist on the best way of communicating the information, without causing the student undue distress.

## 7. Communication Centre

### *Organise the following to be on hand:*

- telephone - dedicated line in case of jamming by incoming calls
- telephone message if necessary
- message records
- phone lists
- rolls
- excursion list
- timetable
- maps
- computer and printer
- photocopier
- EMP instructions

## 8. Media Coverage

- nominate a media coordinator, prepare the School Council President and Principal to provide on camera interviews
- contact regional office and ask for the DET Media Unit on 1300 333 231
- prepare a three paragraph report:
  - briefly outline the facts
  - outline what the school has done to assist those affected
  - outline support and recovery arrangements
  - include a name and contact number for the school media coordinator

- liaise with the family about any statements made to media
- exclude discussion of policy matters, limit comment to the emergency and the school response
- set rules for persistent media
- keep a record of media enquiries
- offer scheduled interviews in return for media commitment not to seek uninvited access to staff, students, parents
- negotiate accepted areas for filming e.g. school/church boundary and not within
- check that information provided does not conflict with court requirements or police proceedings
- anticipate renewed interest arising from anniversaries, court proceedings

## 9. Long Term Actions

- monitor and support members of the school community, particularly on significant dates such as anniversaries
- consider longer term intervention activities such as counselling or specialist support
- consider establishing an area within the school as a place of remembrance
- reconvene key people at regular intervals to review the school response and effectiveness of planning arrangements
- review the school emergency management plan in light of experience gained
- consider a ritual of marking significant dates
- prepare for legal proceedings if necessary
- remove students name from the roll if deceased
- consider article in school magazine

## 10. Reference

- DET's *Managing School Emergencies - Minimising the impact of trauma on staff and students*



Managing School  
Emergencies Booklet.

## Appendix C

# Emergency Record Form – Template

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Date: / \_\_ /

Time of notification: \_\_ : am/pm

Name of person taking the call

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Position:

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Name of person reporting the incident

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Contact number telephone

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### Details

**Describe:**

Where everyone is now

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What action is being taken to help?

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Who:

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When:

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Where:

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How:

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Nature and extent of injury:

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### Immediate Actions Required

Principal notified? 0432 907 554 Yes  Time: \_\_\_\_\_ : \_\_\_\_\_ am/pm

Other school staff Yes  Time: \_\_\_\_\_ : \_\_\_\_\_ am/pm

Emergency Services notified? 132 500 Yes  Time: \_\_\_\_\_ : \_\_\_\_\_ am/pm

Emergency & Security Management notified? (03) 9589 6266 Yes  Time: \_\_\_\_\_ : \_\_\_\_\_ am/pm

### Emergency Contact Telephone Numbers

**POLICE** 000

**AMBULANCE** 000

**FIRE BRIGADE** 000

**STATE EMERGENCY SERVICES (SES)** 132 500

**LOCAL HOSPITAL** Monash Medical Centre 95946666 246 Clayton Road Clayton  
**EXECUTIVE ASSISTANT TO THE REGIONAL DIRECTOR (Regional office)** Beverley Gill on 70221981 or  
1300 333 231

**EMERGENCY SECURITY MANAGEMENT** (03) 9589 6266

### Emergency Message Record Form

Time: \_\_\_\_ : \_\_\_\_ : am/pm

Message  
from

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Action required?

Yes

No

If 'YES', please detail:

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Completed

Taken  
by

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### Emergency Message Record

Time: \_\_\_\_ : \_\_\_\_ : am/pm

Message  
from

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Action required?

Yes

No

If 'YES', please detail:

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Completed

Taken by